

### Agenda item:

Cabinet On 26 January 2009

Report Title: Children's Centres Phase 3

Forward Plan reference number (if applicable): [add reference]

Report of: The Director of the Children and Young People's Service

Wards(s) affected: All

Report for: Key Decision

### 1. Purpose

- 1.1 To agree the strategy for Phase 3 of the development of Haringey's Children's Centre Programme.
- 2. Introduction by Cabinet Member (if necessary)
- 2.1 Our network of Children's Centres are designed to provide a universal service but with resources targeted on those areas with high numbers of disadvantaged and vulnerable children.
- 2.2 The proposals in this report seek to cement the universal offer while concentrating on these areas of need.
- 2.3 The proposals are cautious as it is too early in the development of our Childrens Centres to have a complete analysis of the success of their operation, particularly in relation to hard-to-reach families.

### 3. Recommendations

- 3.1 That Cabinet agree the proposals in section 14 of this report in order to:
  - provide new children's centre satellite facilities at Downhills school for West Green and Bruce Grove Wards; at Chettle Court to serve the north of Stroud Green Ward; at Tower Gardens to serve White Hart Lane ward and within Muswell Hill ward.
  - seek to work in partnership for the provision of services for Fortis Green ward, with Barnet, and for Crouch End and Stroud Green wards, with Islington.
- 3.2 That Cabinet receive a further report in October 2009, setting out a detailed strategy for children's centres and setting out proposals for capital and revenue expenditure for 2010/11.

Report Authorised by:

**Peter Lewis** 

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### 4. Director of Finance Comments

4.1 The Chief Finance Officer was consulted in the preparation of this report and confirms that Sure Start grant funding is available to support the Capital investment and the ongoing revenue cost of the new Children's Centres. It should be noted that confirmation of revenue grant has only been received to 2010-11. However, this funding is expected to continue for future years.

### 5. Head of Legal Services Comments

5.1 The Head of Legal Services has been consulted on the content of this report. The proposals set out in this report will assist the Authority in meeting its general duties to improve the well being of children living in its area under Section 10 of the Children Act 2004 and Section 1 of the Childcare Act 2006. Further, the Authority is under a duty to secure integrated service provision to carry out these general duties and, in so doing, to identify the parents who would benefit from such provision and facilitate their access. These proposals are in line with this specific duty under Section 3 of the Childcare Act 2006.

### 6. Local Government (Access to Information) Act 1985

6.1 N/A

### 7. Strategic Implications

7.1 As part of a national roll-out of the Government's Children's Centre initiative, the Department for Children, Schools and Families (DCSF) issued Haringey Council with an indicative target to develop four new children's centres by March 2010. This third phase of the Government's Children's Centre programme is intended to provide universal access to services for all children, including the less disadvantaged and those living in more affluent areas. In view of Haringey's exceptional performance in Phases 1 and 2, in discussions DCSF representatives clearly indicated their willingness to consider Haringey's submission of alternative proposals to the establishment of four new centres, where we can demonstrate

that such proposals will enable the Borough's projected population of Under 5's to have local access to children's centre services.

Children's Centres in our more deprived areas (30% most deprived; according to the Indices of Multiple Deprivation) can be defined as "Full Service" models, reflecting the delivery of the full range of core offer services. Within areas that are more advantaged (the 70% more advantaged) the range of children's centre services on offer will be determined by local priorities.

A key feature of Phase 3 is the recognition of cluster or campus models for the delivery of children's centres services. This allows for a number of designated centres and satellites, located within specific areas to work together to provide access to children's centres services. As part of our phase 3 plans, we will be exploring models of service delivery, staffing and funding that will allow for the efficient deployment of resources.

### 8. Financial Implications

8.1 The capital and revenue funding to support Haringey's portfolio of designated children's centres and children's centre services is provided through the *Sure Start* and *Children's Centre* funding streams within the Sure Start, Early Years and Childcare Grant. Increasing of the current number of designated centres in Haringey will have to be met within the capital and revenue allocations notified to the Authority to March 2011.

Haringey's allocations for the 2008-2011 financial years are as follows:

Table 1 – Capital allocations

Capital	2008/9	2009/10	2010/11	Total
Children's Centre Phase 3 capital	288,685	618,610	334,049	1,241,344
Children's Centre Maintenance capital	67,920	117,317	123,447	308,684

Table 2 – Revenue grant funding streams

Revenue	2008/9	2009/10	2010/11	Total
Children's Centre Revenue	4,534,989	5,741,233	6,693,144	16,969,366
Sure Start Revenue	3,401,879	3,058,589	2,923,740	9,384,208
Sufficiency & Access	561,000	578,000	586,000	1,725,000
Outcomes Quality & Inclusion	597,000	722,000	833,000	2,152,000
Total Excluding	9,094,868	10,099,822	11,035,884	30,230,574

ring fenced grants	77			
Planned spend at current level of activity	9,094,868	9,561,602	9,800,642	28,457,112
Funding potentially Available for Phase 3 and other developments	0	537,741	1,235,242	1.617,397

8.2 The capital allocation for Phase 3 is small in comparison with phases 1 and 2 and £500k is already committed to Highgate Children's Centre. For this reason and to make best use of revenue resources, we have explored ways to develop universal access to children's centres services at minimum costs and are considering partnership arrangements with neighbouring boroughs, where appropriate, and employing cluster-models for service delivery to maximise resources.

Table 2 shows the revenue funding available. Based on current levels of activity, the estimated revenue cost of a new children's centre would be around £200k. In principle, then, funding for additional new designated centres and link sites can be contained within the revenue streams shown in the table above. Work will continue to review the current formula funding models for our Phase 1 and 2 centres and establish a more detailed picture of our Phase 3 proposals and the projected costs of our complete portfolio up to March 2011.

Until we are able to assess the impact of phase 2 centres and of work to increase the impact of phase 1 centres, we cannot be certain that this would be an effective use of the funding. A further report to Cabinet in October 2009 will include details of projected capital and revenue expenditure for 2010/11. Additionally, we would be uncertain that the funding levels would be sustainable beyond 2010/11. Accordingly, we recommend a cautious approach in this report.

Table 3 summarised the financial implications of the proposals in this report.

Scheme	Capital	Revenue	Total
	Resources	Resources	Resources
White Hart Lane Ward	0	83,000	83,000
West Green and Bruce Grove	65,500	120,000	185,500
Wards			
Stroud Green Ward	55,000	70,000	125,000
Fortis Green Ward	75,000	90,000	165,000
Crouch End Ward	50,000	45,000	95,000
Muswell Hill Ward	20,000	70,000	90,000
Alexandra Ward	75,000	0	75,000
Sub-total	340,500	478,000	818,500
Highgate Children's Centre	500,000	0	500,000

Contingencies and Prog.Mgmt. Costs	150,000	0	150,000
Allowance for additional future works.	250,000	0	250,000
Total	1,240,500	478,000	1,718,500
Comparison Total (Table 1)	1,241,344		

The estimated revenue resources of £478,000 p.a. in a full year is comparable to the profiled revenue resources set out in table 2 and suggests a conservative approach to the allocation of revenue resources. Table 2 is summarised below:

	2008-09	2009-10	2010-11	Total
Revenue Funding available	0	537,741	1,235,242	1,617,397

Any future additional schemes and associated capital expenditure will follow once evaluation of Phase 2 Children's Centres is complete.

### 9. Legal Implications

9.1 The options set out in this paper take into account the duties placed on the Local Authority in relation to the Children Act (2004) and the Childcare Act (2006), in particular, the Early Years Outcome duties.

### 10. Equalities Implications

10.1 The approach set out in this report, whilst seeking to ensure all children under 5 have access to good quality, early childhood services, places an emphasis on ensuring services reach the most vulnerable and disadvantaged children through the targeting of services and service delivery.

### 11. Consultation

11.1 Consultation with key stakeholders and partners is on-going and will be more extensive once the direction set out in this report has been agreed by Cabinet.

### 12. Background

12.1 A report to Cabinet in June 2008 set out proposals for the progression of Haringey's plans for its Phase 3 Children's Centre development programme. It was agreed that an initial investment of Phase 3 capital grant funding would be made to develop Highgate Children's Centre. In addition, Cabinet agreed that a review would be undertaken with the aim of informing proposals for the use of the remainder of Haringey's funding allocation.

- 12.2 In the June report, we were asked to include;
  - a) A full assessment of the support from children's centres to increase benefit takeup.
  - b) An assessment of the funding position for children's centres from 2009-2011 to establish the financial viability of Haringey's current portfolio of seventeen designated centres and any expansion to meet DSCF targets. Including
    - A review of the 2008-9 formula funding of children's centres.
    - The requirement for a single early year's formula for childcare settings by 2010/2011.

In reviewing the current activity of operational centres in Haringey, it is clear that a meaningful assessment of these areas requires further work and we propose a future report once the impact of phase 2 centres can be assessed.

12.3 The main purpose of the review that has been undertaken was to build a picture of the reach of Haringey's current portfolio of children's centres and establish a rationale for Phase 3 development proposals. Also under consideration was the financial viability of an expanded children's centre portfolio.

The exceptional performance of Haringey through the development of Phases 1 and 2 has provided the Authority with the support of DCSF to review its current portfolio of children's centres in order to determine the sufficiency of access to children's centre services, propose changes to its indicative target from DCSF and develop clear proposals for the roll-out of children's centre services across the borough.

12.4 The review assessed what progress was being made by existing centres in contacting their target populations of under 5's, particularly amongst the most disadvantaged and vulnerable, considering where there may be gaps in provisions or barriers to services and how these could be addressed by an investment of Phase 3 capital and the effective deployment of revenue funding.

The contact data reviewed was, in the main, based on the performance of the ten Phase 1 centres in operation at March 2008. The designation in March 2008 of seven additional Phase 2 centres and their subsequent phased opening between April and October 2008 has meant that available data about the numbers of children they have contacted is limited and we do not expect to have a full picture of their performance until the latter part of 2009.

- 12.5 As part of the review, meetings have taken place with all of Haringey's Phase 1 and 2 centres and has provided the review with information that is not only focussed on contact data but local knowledge and a review of current activities.
- 12.6 It is anticipated that current work being undertaken to develop a more robust system for data collection and to establish a better framework for the provision of baseline data for children's centres, particularly regarding priority and targeted groups, will

provide us with a more effective way of tracking performance and impact as we move forward into Phase 3.

Across Haringey, there are four wards which do not have a designated centre; Alexandra, , Crouch End, Fortis Green and West Green (the Broadwater Farm Centre is designated for Bruce Grove ward). In addition, there are identifiable gaps in reach in Stroud Green and White Hart Lane wards. Of these, Alexandra, Fortis Green and Crouch End wards are amongst the 70% more advantaged wards, whilst Stroud Green, White Hart Lane and West Green fall into the 30% more deprived categories. (See deprivation map attached at **Appendix 1**). This report now assesses the case for additional provision in these wards and sets out proposals for each. The gaps in provision are set out in more detail in Appendix 2. Appendix 3 shows current children's centres in Haringey and across borders in adjoining boroughs and Appendices 4-15 show in table and map formats the current data on children under 5 reached by phase 1 centres.

### 13. <u>Wards without current children's centre provision or with identified gaps in provision</u>

### 13.1 White Hart Lane ward

The ward is amongst the 30% most deprived nationally and is currently being served by Rowland Hill Children's Centre. The centre is reaching a relatively small proportion of local children. The Tower Gardens area is separated from the children's centre by the A10 (the Roundway) which may be creating a physical barrier to accessing services at the centre. To establish a link site in the ward would provide local access to children's centre services and build on the low levels of access evidenced to date.

### 13.2 West Green and Bruce Grove wards

West Green ward is currently without designated children's centre<sup>1</sup>, though it is located within Haringey's Children's Network South which currently has a good coverage of designated children's centres with eight in total. For 2007-8, the data provided by operating centres tells us that, of the ward's projected under 5's population of 1000 children, approximately half accessed children's centre services in centres in other wards. Given the large population of under 5's and the fact that the ward falls within the 10-30% most deprived Super Output Areas, the development of link Children's Centre services would enhance access to services. Downhills Primary school is located in West Green and has facilities that could relatively easily be brought into use as a link centre. The school also draws pupils from Bruce Grove ward, suggesting that children's centre facilities located there would have an impact on reach in that ward.

<sup>&</sup>lt;sup>1</sup> Though the Broadwater Farm centre is located within West Green ward, it has been designated by the Sure Start unit as the centre for Bruce Grove.

Bruce Grove ward does not have a centre located within its boundary; however, with the addition of provision at Downhills, this should not be necessary. Downhills is at the south-west corner of Bruce Grove ward. There is provision in the ward's north-west corner (Broadwater Farm), its north-east corner (Pembury) and to the south-east (Welbourne). Because of this, we do not consider that a centre needs to be based in the ward itself.

### 13.3 Stroud Green ward

The profile of this ward puts it within the 10-40% most deprived category. The population is economically diverse with pockets of deprivation. The ward is served by Stroud Green children's centre, which is located on the border with Islington from where much of its reach is drawn. Although the north of the ward is theoretically in 'pram-pushing' range of the centre, families are not making the journey, perhaps because of the hill.

### 13.4 Fortis Green ward

This ward is amongst the 70% more advantaged wards nationally and is located within Children's Network West. The ward does, however, have a super output area which falls within the 30% most deprived category and borders the borough of Barnet. Given that the Super Output Area represents a pocket of need within one of our more affluent wards, the location of children's centre services within easy reach of the Haringey community would enhance the early identification and intervention amongst the more disadvantaged children within the ward.

### 13.5 Crouch End ward

The ward falls within the 70% more advantaged category but contains Super Output Areas that fall within the 30-40% most deprived. The ward is currently without a designated children's centre and is located within Haringey's Children's Network West which currently has a total of four designated centres. 2007-8 data suggests that approximately 71 under 5's from the ward were contacted by centres located in other wards.

### 13.6 Muswell Hill Ward

Although the majority of the ward falls within the 70% more advantaged areas, there are three Super Output Areas (SOAs), two in the 30-40% most deprived and the other in the 20-30% most deprived category. Two of these SOAs are located in the north-west of the ward.

### 13.7 Alexandra Ward

The ward is amongst the 70% more advantaged wards nationally and is located within Children's Network West. The ward is currently without a designated

children's centre but we anticipate it will be partly served by the new children's centre at Bounds Green once it is fully operational. The centre opened in October 2008 and we need to monitor reach into Alexandra ward before proposing any additional provision.

### 14. Proposals

These proposals suggest new provision where there is a clear case and where such provision can be cost-effectively delivered. Given the uncertainty about the impact of the new phase 2 centres, we propose retaining some capital resources for use in 2010/11 when better data will be available.

White Hart Lane ward  To establish the site at 100 Tower Gardens as a Children's Centre satellite.  The Tower Gardens area has not I well served by Rowland Hill. The capital expenditure required would minimal.  Indicative revenue allocation:	
£83,000	
Develop a link site for delivery of Children's Centre Services at Downhills Primary School. The site would be linked to Woodlands Park Children's Centre.  We would like to make adaptation an existing venue on the site of Downhills Primary school to support the delivery of children's centre services within West Green ward.  We would like to make adaptation an existing venue on the site of Downhills Primary school to support the delivery of children's centre services within West Green ward. Site proposed was initially host to Sure Start Local programme and would require only minor physical adaptations to improve its capacit host children's centre services for children under 5 and their families. The Governors of Downhills and Woodlands Park have agreed in p to link site model.  Indicative capital allocation: £65,500  Indicative revenue allocation: £1	to hin sto ort The a y to local sinciple

### Stroud Green ward Develop a link site for the The proposal is to work with Neighbourhood Management and delivery of children's Homes for Haringey to bring the centre services at Chettle Court Community Centre Community centre back into use for the in the South of the ward. community and provide services for under 5's. The site would be linked to Stroud Green The ward is currently being served by Children's Centre Stroud Green Children's Centre. The community centre is ideally situated to provide enhanced access to children's centre services for Haringev children and families in the ward. Located in the Chettle Court Estate, the estate has significant population children. Indicative capital allocation: £55,000 Indicative revenue allocation: £70,000 Fortis Green ward Develop hub for the The proposal is to enhance the Coldfall Primary site to support the delivery of delivery of children's children's centre services in the horn centre Services at Coldfall of Fortis Green ward. Children's centre Primary School. The Children's Centre will services would be offered on a cluster operate in a cluster linked basis, working in partnership with Barnet Council. The nearby Coppetts to the Coppett's Wood CC in Barnet and the Wood Children's Centre is a Barnet provision located within Coppetts Methodist Church (North Bank) which currently has Wood Primary School. It is a Phase 2 a community space and children's Centre and although the hosts some health school has a 40% intake of Haringev children. Children's Centre Services provision. are being used by a very low number of Haringey families (A total figure of 8 according to Barnet Council figures). We will continue working with Barnet to increase usage by Haringey families of the Barnet centre; if this is successful, we may be able to reduce the resources used in the proposed Coldfall hub. Indicative capital allocation: £75,000 Indicative revenue allocation: £90,000

	T	I -:
Crouch End ward	Develop children's centre services at Coleridge Primary School, if possible in partnership with Islington Council.	The proposal is to enhance local access to children's centre services through a cluster-based model for the provision of children's centre services within the ward. The potential for partnership work with Islington Council will be explored. This would provide local access to children's centre services and build on the limited levels of access evidenced to date.  Indicative capital allocation: £50,000  Indicative revenue allocation: £45,000
		2.5,555
Muswell Hill Ward	Develop an additional link site at the Muswell Hill Community Centre. The services would be linked to Stonecroft Children's Centre.	The proposal is to provide a space within the heart of the ward to enable families to have better access to services. The ward is currently served by Stonecroft Children's Centre. The ability for Stonecroft Children's Centre to maximise its contact with the Under 5's resident in Muswell Hill ward, particularly the more disadvantaged communities, is hampered by the fact the centre is located within Hornsey ward and needs to overcome the physical barrier to services that Muswell Hill itself presents. We will work with Haringey's Youth Service and the Management Committee for the Community Centre to provide a base for the delivery of linked Children's Centre services.  Indicative capital allocation: £20,000  Indicative revenue allocation: £70,000
Alexandra Ward	A longer term proposal	As discussed above, new provision
	may be to explore the expansion of an existing site at Rhodes Avenue Primary school, linking Extended Schools, Primary and other capital streams.	in this ward should not be confirmed until the impact of Bounds Green children's centre on Alexandra ward has been demonstrated.

,	Indicative capital allocation: £75,000

14.1 There is a need to improve contacts being made with children under five across all our existing centres and to this end a strategic approach is being developed to maximise impact through enhancing outreach capacity and community engagement. It is anticipated that associated revenue costs can be met through current grant allocations.

### 15 Conclusion

15.1 We should provide new children's centre facilities at Downhills school for West Green Ward; at Chettle Court to serve the north of Stroud Green Ward and at Muswell Hill centre. We should seek to work in partnership for the provision of services for Fortis Green, with Barnet and for Crouch End, with Islington. We should also reserve resources for Alexandra ward, but these should not be committed until the impact of the new Bounds Green centre has been assessed.

The above proposals commit £840k of the available Phase 3 capital, along with the £500k previously committed on Highgate Children's centre. Allowing for contingencies and programme management costs, £250k should be reserved for use in 2010/11 following a full assessment of the impact of the phase 2 centres and of the proposals in this report.

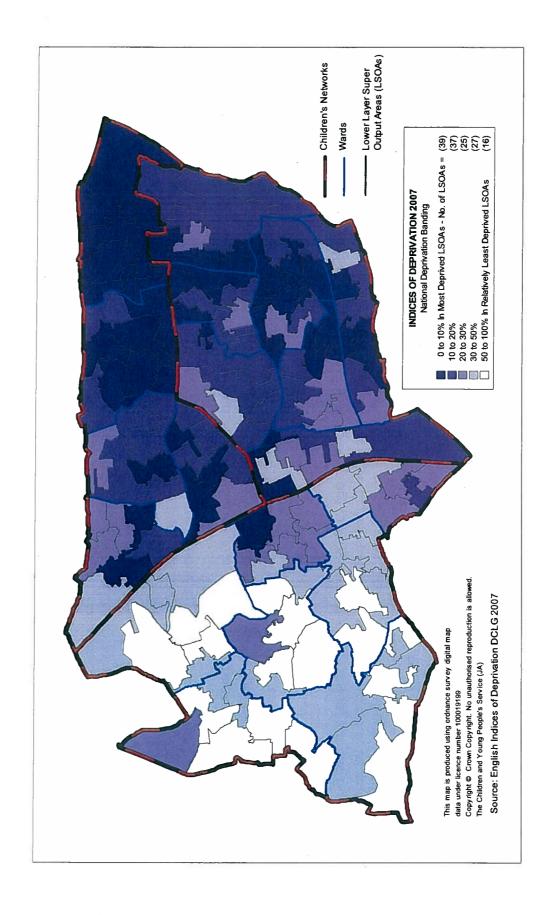
In addition, we will enhance the provision of outreach to improve engagement in services, particularly that of our most disadvantaged children and parents and to enable better access to services in places where our communities of under 5's and their families go. This requires no capital investment but will form part of the more detailed review of the 2009/2011 revenue funding position for children's centres.

### 16 Use of Appendices / Tables / Photographs

- 16.1 Appendix 1: Map showing Haringey's deprivation profile for 2007.
- 16.2 Appendix 2: Gaps in Provision Summary.
- 16.3 Appendix 3: The Location of Children's Centres in Haringey.
- 16.4 Appendix 4: An overview of current children's centres coverage in Haringey.
- 16.5 **Appendix 5**: 2007/2008 Total number of children contacted and the wards they live in.
- 16.6 Appendix 6: CC contacts ward by ward totals.
- 16.7 Appendices 7 -15: Population distribution of children's centre contacts for 2007-8.
- 16.8 Appendix 16: Proposed Phase 3 Children's Centre Capital expenditure 2008-2011.







## Appendix 2

# Gaps in provision - Summary

considering options for the Phase 3 development the use of a range of different buildings has been considered for each The majority of Haringey's existing designated centres are well located. (Appendix 3) A priority for the Authority is to extend services to reach the most disadvantaged families by enhancing satellite/ link children centre provision. In

By the end of Phase 2, Haringey had made significant progress towards providing universal access to children across the borough. An overview picture of the contacts being made by our Phase 1 centres suggests that the majority of children's centre services are located in areas that families are able to access. (Appendix 4)

enhance access to services. The tables attached as Appendices 5 and 6 summarise the outcome of an appraisal of the A closer look at the contact data, in relation to the under 5's population for each ward tells us that there remains a need to contacts made in 2007-8 and provides a sense of how many children were contacted by in each ward as a proportion of the ward population

### West Green

The ward has a large projected population of 1000 under fives.

West Green ward is amongst the 1-30% of the most deprived wards nationally and located within Children's Network South. An initial analysis of children contacted by designated centres across Haringey suggests that in 2007-2008, 259 children living in this ward accessed children's centre services. This leaves a significant number of children who have not been contacted by any children's centre and suggests that for a ward with such an IMD (indices of Multiple Deprivation) profile, an outcome of Phase 3 should be increased access to children's centre services within the ward for children and

# Bruce Grove

The ward has a large projected population of 940 under fives.

Bruce Grove ward is amongst the 1-30% of the most deprived wards nationally and located within Children's Network South. The analysis of the numbers of children contacted by designated centres across Haringey suggests that in 2007-2008, 436 children living in this ward accessed children's centre services.

## Fortis Green

The ward has a projected population of 655 under fives.

The ward does, however, have a super output area which falls within the 30% most deprived category and contains a substantial, densely populated social housing. The analysis of the numbers of children contacted by designated centres across Haringey suggests that in 2007-2008, a very small proportion; 49 children living in this ward accessed children's Fortis Green ward is amongst the 70% more advantaged wards nationally and is located within Children's Network West. centre services.

### Crouch End

The ward has a projected population of 710 under fives.

The ward does, however, have a super output areas which falls within the 30-40% most deprived category. The analysis Crouch End ward is amongst the 70% more advantaged wards nationally and is located within Children's Network West. of the numbers of children contacted by designated centres across Haringey suggests that in 2007-2008, 71 children living in this ward accessed children's centre services.

### Alexandra

The ward has a projected population of 775 under fives.

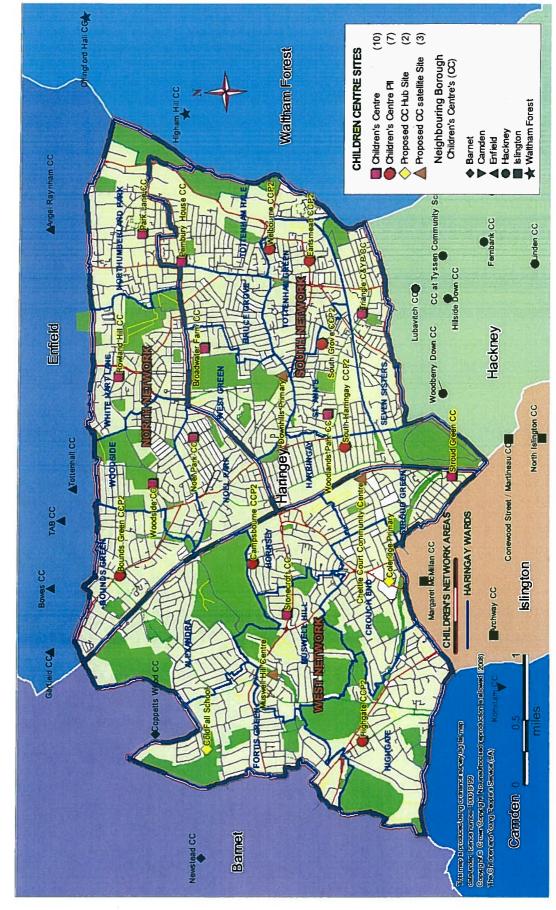
The analysis of the numbers of children contacted by designated centres across Haringey suggests that in 2007-2008, 85 Alexandra ward is amongst the 70% more advantaged wards nationally and is located within Children's Network West. children living in this ward accessed children's centre services.

Some are demonstrating good levels of usage whilst others have significant progress to make in building up the numbers Of Haringey's seventeen operational children's centres, the majority of our ten Phase 1 centres are well established of contact they are having with children and families in their reach area.

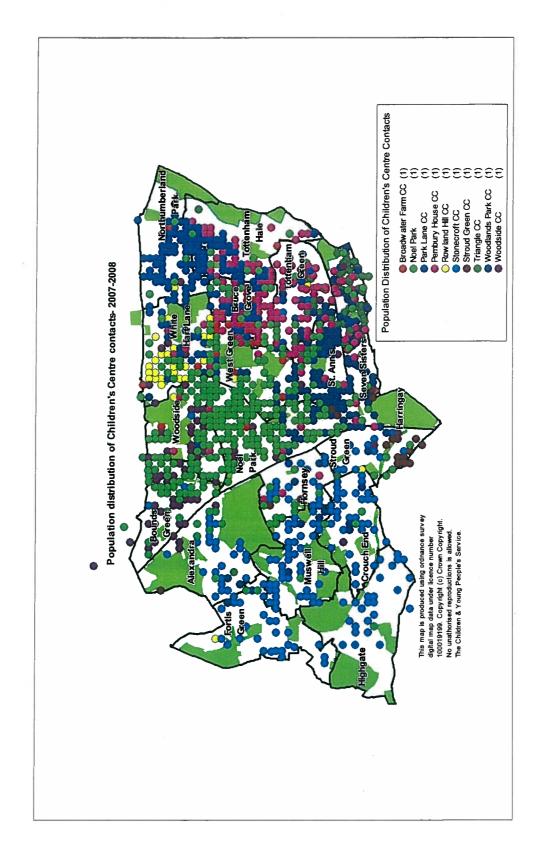
The majority of Phase 2 centres are very new and will take some time to provide meaningful evidence of their reach.

Appendices 6-14 show in detail that high levels of usage in many cases did not necessarily signify that the majority of children from the centre's catchment area were accessing services locally. Whilst the overall picture presented provides evidence of the willingness of some families to travel across the borough to access services, several factors were important to note.

- our Phase 2 programme. We would expect to see a very different profile in the coming year or two as newly opened In some wards, this reflects a historic lack of access to local children's centre services that was addressed through Phase 2 centres establish a local presence and begin to make an impact in their ward. <u>a</u>
- The movement of families to access services at different centres, in many cases, reflected those who were more disadvantaged and vulnerable children and families may need to be better enabled to access their local services through increased outreach, targeted engagement and the provision of services in their more immediate locality. able to do so in terms of affording travel and having the motivation to access services. Many of our most Q



Appendix 3



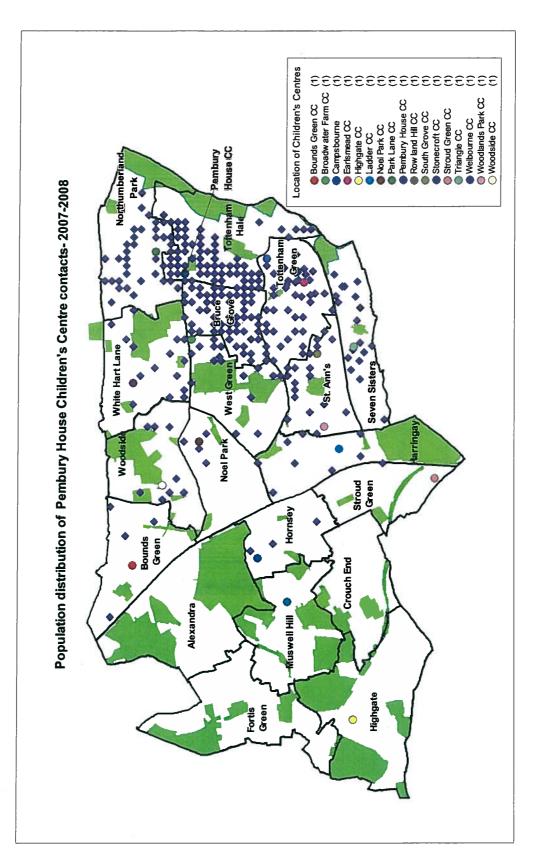
Appendix 4

Appendix 5

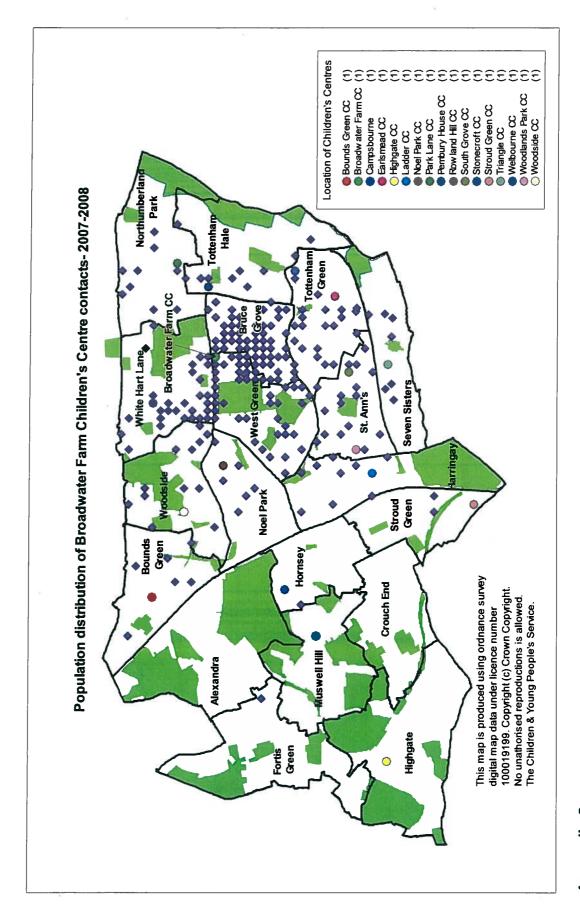
Ward         Served by Designated CC or C's and besignated and besignated number of children in CC or C's and contacted by the Contacted by the Contacted count and contacted by the Contacted count and contacted by the Contacted count and count		lotal number of	lotal number of children reached and wards they live in	wards they live in		
Bounds Green CC - P2         775         0         85           Broadwater Fam - P1         710         0         204           Broadwater Fam - P1         710         0         71           None         655         0         49           The Ladder CC - P2         815         0         49           The Ladder CC - P2         815         0         379           Highgate - P2         825         0         379           Lighgate - P2         825         0         150           Stonecroft - P1         595         467         98           Campsbourne - P2         825         467         98           A Note Lane - P1         1192         659         545           Fark Lane - P1         1195         658         464           Woodlands Park - P1         1195         658         464           Stroud Green - P1         700         448         38           Stroud Green - P2         960         0         291           Schub Grove - P2         960         0         291           Weodside - P1         875         509         417           Woodside - P1         875         509         417 <td>Ward</td> <td>Served by Designated CC or C's</td> <td></td> <td>Total number of children contacted by the designated centre in 2007-2008 (based on 2007/8 reach areas)</td> <td>Total number of children living within the ward that were contacted in 2007 - 2008 (all CC's &amp; link sites)</td> <td>Percentage Reach</td>	Ward	Served by Designated CC or C's		Total number of children contacted by the designated centre in 2007-2008 (based on 2007/8 reach areas)	Total number of children living within the ward that were contacted in 2007 - 2008 (all CC's & link sites)	Percentage Reach
Bounds Green CC - P2         715         0         204           Broadwater Farm - P1         940         716         636           None         710         0         771           None         655         0         49           The Ladder CC - P2         815         0         379           Highgate - P2         575         0         379           Highgate - P2         825         0         360           Campsbourne - P2         825         467         36           Stond Park - P1         770         858         389           Noel Park Lane - P1         1195         658         545           Park Lane - P1         1195         658         545           Woodlands Park - P1         170         448         38           Woodlands Park - P1         700         448         38           Earlinead - P2         960         0         291           Stouth Green - P1         1015         762         195           Welbourne - P2         1000         0         595           Rowland Hill - P1         875         509         417           Woodside - P1         876         609         409	Alexandra	None	775	0	85	11%
Broadwater Farm - P1         940         768         436           None         710         0         71           None         655         0         71           In Ladder CC - P2         815         0         349           The Ladder CC - P2         815         0         349           Highgate - P2         815         0         36           Campsbourne - P2         825         0         36           Stonecroft - P1         770         858         389           Noel Park Lane - P1         1120         569         545           Park Lane - P1         1135         658         346           Woodlands Park - P1         850         1074         672           Koodlands Park - P1         860         0         291           Earlmead - P2 + South Grove - P2         960         0         291           South Grove - P2         1015         762         195           Penrbury - P1 + South Grove - P2         1015         162         195           None - P2         1000         0         585         196           None - P2         1000         0         595           Rowilbourne - P2         1000	Bounds Green	Bounds Green CC - P2	715	0	204	29%
None         710         0         71           None         655         0         49           The Ladder CC - P2         815         0         379           Highgate - P2         875         0         379           Highgate - P2         825         0         150           Stonecroft - P1         595         467         98           Noel Park - P1         770         858         389           Park Lane - P1         1120         569         545           Triangle - P1         1195         658         464           Woodlands Park - P1         1195         658         464           Woodlands Park - P1         1195         678         464           Stroud Green - P1         700         448         38           Stroud Green - P1         700         448         38           South Green - P2         960         0         591           None         1000         0         595           Rowland Hill - P1         990         339         409           Woodside - P1         875         560         407           Woodside - P1         16080         8406         5523	Bruce Grove	Broadwater Farm - P1	940	768	436	46%
None         655         0         49           The Ladder CC - P2         815         0         379         4           Highgate - P2         875         0         36         4           Campsbourne - P2         825         0         150         150           Stomescroft - P1         770         858         389         5           Noel Park - P1         770         858         389         5           Park Lane - P1         1120         569         545         4           Park Lane - P1         1195         658         464         3           Woodlands Park - P1         850         1074         672         7           Stoud Green - P1         700         448         38         7           Stoud Green - P1         700         448         38         7           Stoud Green - P1         700         448         38         7           Scating Grove - P2         960         0         291         9           Scating Grove - P2         1015         762         195         6           Rowland Hill - P1         875         509         417         4           Woodside - P1         875 <td>Crouch End</td> <td>None</td> <td>710</td> <td>0</td> <td>71</td> <td>10%</td>	Crouch End	None	710	0	71	10%
The Ladder CC - P2         815         0         379         4           Highbate - P2         575         0         36         46           Campsbourne - P2         825         0         150         150         1           Campsbourne - P2         825         467         98         1           Noel Park - P1         770         858         389         545           Park Lane - P1         1120         569         545         4           Park Lane - P1         1195         658         464         9           Woodlands Park - P1         1195         658         464         9           Stroud Green - P1         700         448         38         6           Stord Green - P2         960         0         291         9           South Grove - P2         960         0         291         9           Rembury - P1 + Welbourne - P2         1000         0         595         6           Rowland Hill - P1         875         509         409         409           Woodside - P1         875         509         417         4           S60         5523         33	Forfis Green	None	655	0	49	%2
Highgate - P2         575         0         36           Campsbourne - P2         825         0         150         150           Stonecroff - P1         595         467         98         1           Noel Park - P1         770         858         389         5           Park Lane - P1         1120         569         545         4           Triangle - P1         1195         658         464         9           Woodlands Park - P1         850         448         38         7           Stroud Green - P1         700         448         38         7           Stroud Green - P1         700         448         38         7           South Grove - P2         960         0         291         762         195         1           Pembury - P1 + Woodside - P2         1015         762         195         6         6           Rowland Hill - P1         875         509         417         4           Woodside - P1         875         509         417         4           Woodside - P1         876         8406         5523         3	Harringay	The Ladder CC - P2	815	0	379	47%
Campsbourne - P2         825         0         150         1           Stonecroff - P1         595         467         98         1           Noel Park - P1         170         858         389         5           Triangle - P1         1195         658         464         9           Triangle - P1         1195         658         464         9           Woodlands Park - P1         850         1074         672         7           Stroud Green - P1         700         448         38         6           Earlmead - P2 + Stroud Green - P1         700         448         38         6           South Grove - P2         960         0         291         3           Nohebourne - P2         1005         0         595         6           None         1000         339         409         4           Woodside - P1         875         509         4         4           Woodside - P1         875         509         4         4           Woodside - P1         875         560         5523         3	Highgate	Highgate - P2	575	0	36	%9
Stonecroft - P1         595         467         98         1           Noel Park - P1         770         858         389         5           Park Lane - P1         1120         569         545         4           Triangle - P1         1195         658         464         33           Woodlands Park - P1         850         1074         672         7           Stroud Green - P1         700         448         38         672           Stroud Green - P1         700         448         38         672           Stroud Green - P2         850         0         291         7           Fambury - P2 + South Grove - P2         960         0         291         4           Pembury - P1 + Welput - P2         1015         762         195         6           Rowland Hill - P1         990         339         409         4           Woodside - P1         875         509         417         4           Woodside - P1         875         404         404         4           Rowland Hill - P1         990         990         404         4           Rowland Rowland Hill - P1         990         990         404         4	Hornsey	Campsbourne - P2	825	0	150	18%
Noel Park - P1         770         858         389         5           Park Lane - P1         1120         569         545         4           Triangle - P1         1195         658         464         3           Woodlands Park - P1         850         1074         672         7           Stroud Green - P1         700         448         38         7           Earlmead - P2 + Stroud Green - P1         960         0         291         3           Pembury - P1 + Welmour - P2         1000         0         595         6           None - P2         1000         0         595         6           Rowland Hill - P1         990         339         409         4           Woodside - P1         875         509         417         4           Woodside - P1         875         509         417         4           B00         560         6         6         6           B00         560         6         6         6           B00         6         6         6         6         6           B00         700         700         700         700         700         700         700	Muswell Hill	Stonecroft - P1	595	467	86	16%
Park Lane - P1         1120         569         545         4           Triangle - P1         1195         658         464         3           Woodlands Park - P1         850         1074         672         7           Stroud Green - P1         700         448         38         7           Earlmead - P2 + South Groe - P2         960         0         291         3           Pembury - P1 + Welbourne - P2         1000         0         595         6           Welbourne - P2         1000         0         595         6           None         1000         339         409         4           Woodside - P1         875         509         417         4           Woodside - P1         875         509         417         4           Moodside - P1         875         560         560         550           Moodside - P1         6080         8406         5523         3	Noel Park	Noel Park - P1	770	858	389	51%
Triangle - P1         Triangle - P1         1195         658         464         3           Woodlands Park - P1         850         1074         672         7           Stroud Green - P1         700         448         38         7           Earlmead - P2 + South Grove - P2         960         0         291         3           Pembury - P1 + Welbourne - P2         1015         762         195         1           None         1000         0         595         6           Rowland Hill - P1         990         339         409         4           Woodside - P1         875         509         417         4           Woodside - P1         875         509         417         4           600         990         560         550         4           762         1000         990         404         4           875         509         404         4         4           875         560         550         550         550           875         560         550         550         5523         3	Northumberland Park	Park Lane - P1	1120	569	545	49%
Woodlands Park - P1         850         1074         672         7           Stroud Green - P1         700         448         38         7           Earlmead - P2 + South Grove - P2         960         0         291         3           Pembury - P1 + Welbourne - P2         1005         0         595         6           None         None         339         409         4           Rowland Hill - P1         990         417         4           Woodside - P1         875         509         417         4           Woodside - P1         875         560         550         560         5523         3	Seven Sisters	Triangle - P1	1195	658	464	39%
Stroud Green - P1         700         448         38           Earlmead - P2 + South Grove - P2         960         0         291         3           Pembury - P1 + Welbourne - P2         1015         762         195         1           None         1000         0         595         6           Rowland Hill - P1         990         339         409         4           Woodside - P1         875         509         417         4           Woodside - P1         875         560         560         553         3           16080         8406         5523         3	St. Ann's	Woodlands Park - P1	850	1074	672	79%
Earlmead - P2 + South Grove - P2         960         0         291         3           Pembury - P1 + Welbourne - P2         1015         762         195         1           None         None         0         595         6           Rowland Hill - P1         990         339         409         4           Woodside - P1         875         509         417         4           Woodside - P1         875         509         404         6           Rowland Hill - P1         875         509         417         4           Woodside - P1         875         509         417         4           Rowland Hill - P1         875         560         5523         3	Stroud Green	Stroud Green - P1	700	448	38	2%
Pembury - P1 + Welbourne - P2         1015         762         195           None         1000         0         595         Company - P1           Rowland Hill - P1         990         339         409         A17           Woodside - P1         875         404         A17         Company - P1         A04         A04         A04         Company - P1         A04         A04         Company - P1         A04         A04 <t< td=""><td>Tottenham Green</td><td>Earlmead - P2 + South Grove - P2</td><td>960</td><td>0</td><td>291</td><td>30%</td></t<>	Tottenham Green	Earlmead - P2 + South Grove - P2	960	0	291	30%
None         1000         0         595         Powland Hill - P1         990         409         409         409         417         A17	Tottenham Hale	Pembury - P1 + Welbourne - P2	1015	762	195	19%
Rowland Hill - P1         990         339         409           Woodside - P1         875         509         417           404         404         990           560         560         560           16080         8406         5523	West Green	None	1000	0	595	%09
Woodside - P1         875         509         417           404         404         990         60           560         560         560         60           16080         8406         5523         6523	White Hart Lane	Rowland Hill - P1	990	339	409	41%
404       404         990       560         16080       8406       5523	Woodside	Woodside - P1	875	509	417	48%
990       560       16080     8406     5523	Voluntary			404		
560       16080     8406     5523	Health			066		
8406 5523	Outside of Borough			560		
			16080	8406	5523	34%

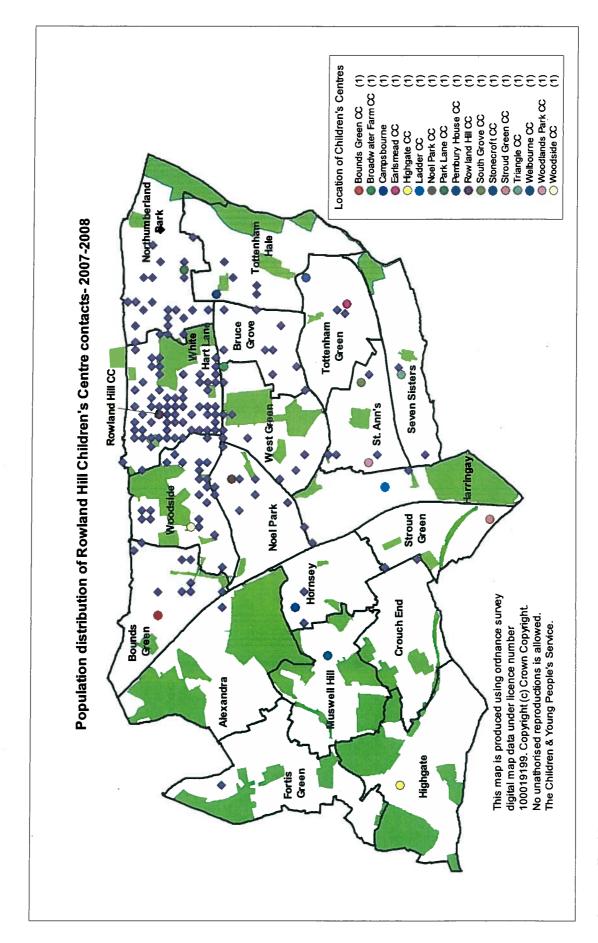
Appendix 6 - CC contacts - ward by ward totals.

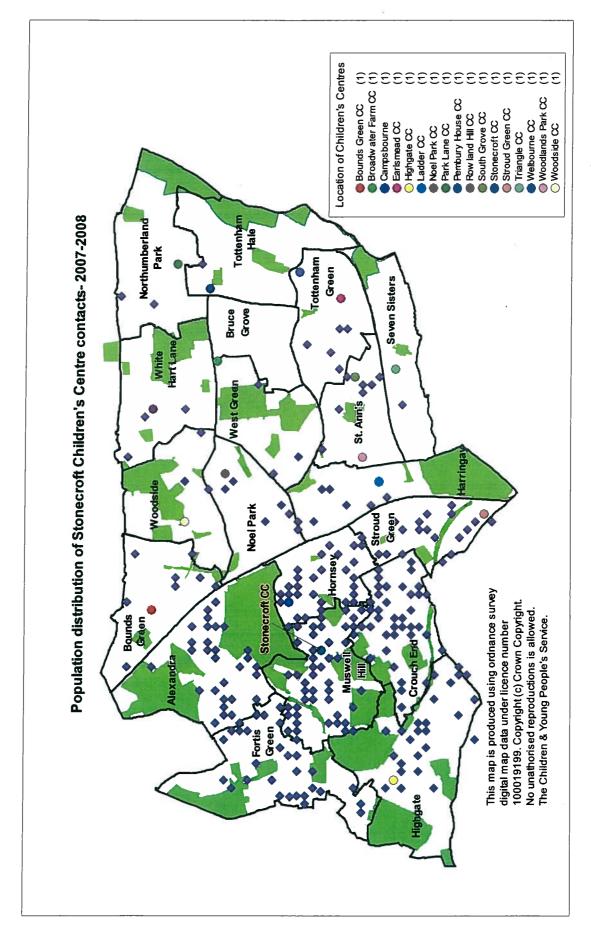
Centre		6	9 6	766	c	c	0	0	0	467	858	575	658	1069	344	0	486	0	350	510	0	6083	
yegnitaH to ebistu0				15						0	85	4	25	25	241		22		6	75		260	
AbisbooV				14						-	128	2	-	7	ı		=		38	214		417	
haH stirtv ens.				96						3	43	99	4	13			23		172	19		409	
Vest neer				329						4	79	10	78	8	3		21		_	5		595	
Tottenham -lale				15						0	8	104	5	4	3		45		4	2		195	
madnettoT				34						5	5	3	8/	82	3		7.1		က	2		291	
Stroud Green				2						25	5			3			0		0	ဗ		38	
a'nnA 12				21					:	7	24	4	143	420	18		24		9	5		672	
Seven				တ						2	7	2	287	115	16		23		2	-		464	
Northumberland Park				19						3	80	374	4	2	3		83		43	9		545	
Noel Nark				တ						10	278		4	12	1		9		8	61		389	
Muswell				0						87	4		0	4	3		0		0	0		98	
Hornsey				2						86	4	2	3	7	10	_	က		4	က		150	
Highgate				0						32	-		0	0			0		0	0		36	
Наттіпдеу				7						15	64	2	4	218	30		9		-	7		379	
Fortis Green				-						42	2		0	-	2		0		-	0		49	
Grouch End				0						54	ю		0	4	8		0		-	-		11	
Bruce Grove				186						0	24	31	22	36	-		116		=	9		436	
sbnuod Green				8						9	6/		-	8			4		8	98		204	
Alexandra				-						29	12	-	-	2			0		-	4		85	6083
	Children's Centre	N/A	Bounds Green - CCP2	Broadwater Farm	NA	N/A	The Ladder CC - P2	Highgate - P2	Campsbourne - P2	Stonecroft	Noel Park	Park Lane	Triangle	Woodlands Park	Stroud Green	Earlsmead/South Grove	Pembury/Welbourne	N/A	Rowland Hill	Woodside	NA	Ward Totals	Overall Reach 6

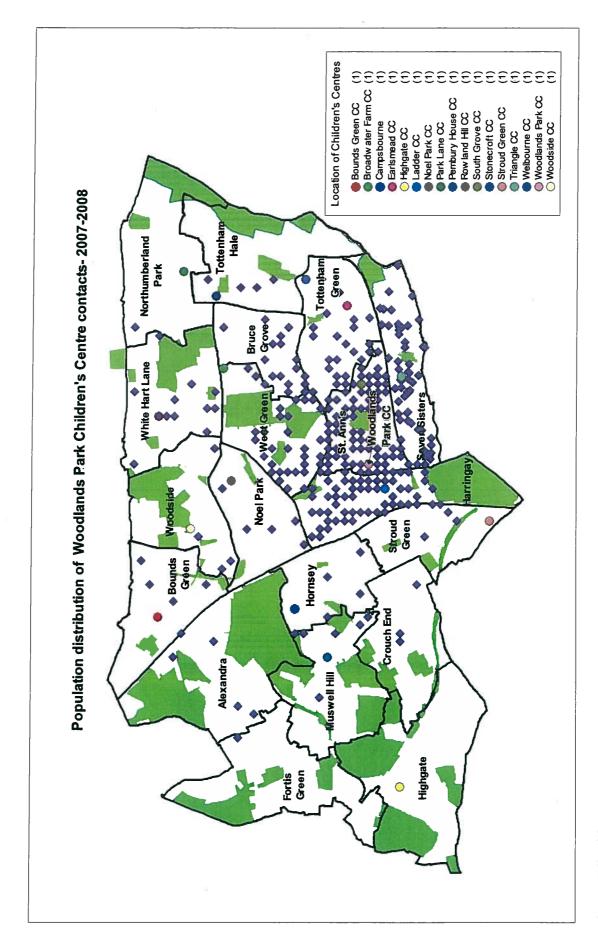


Appendix 7

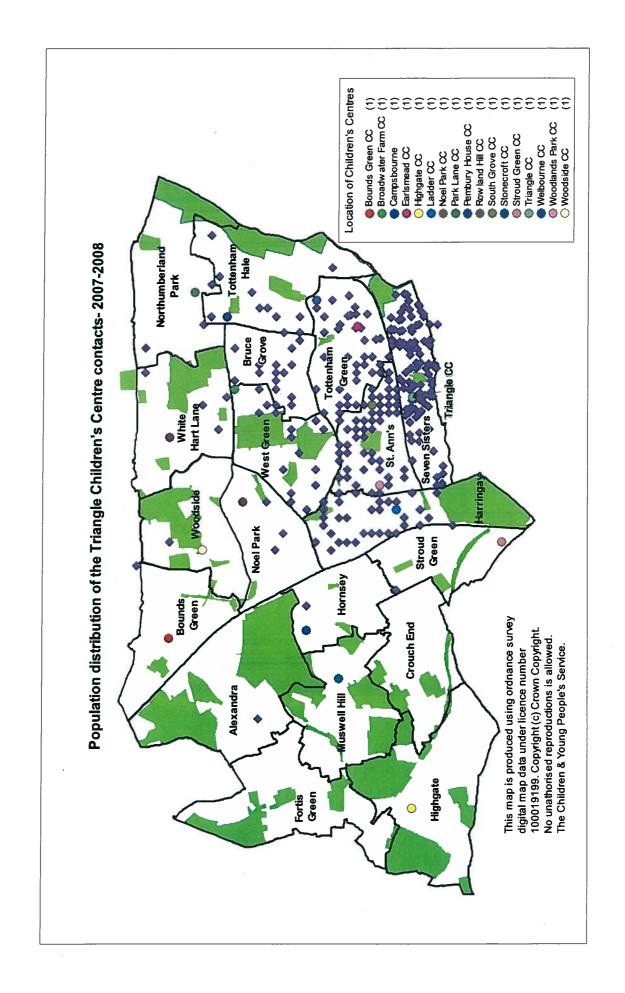


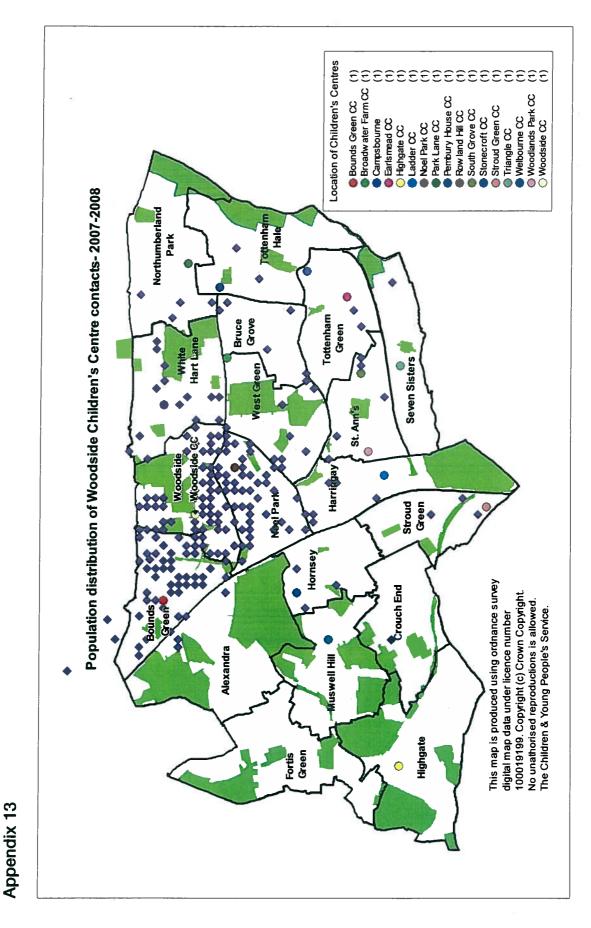




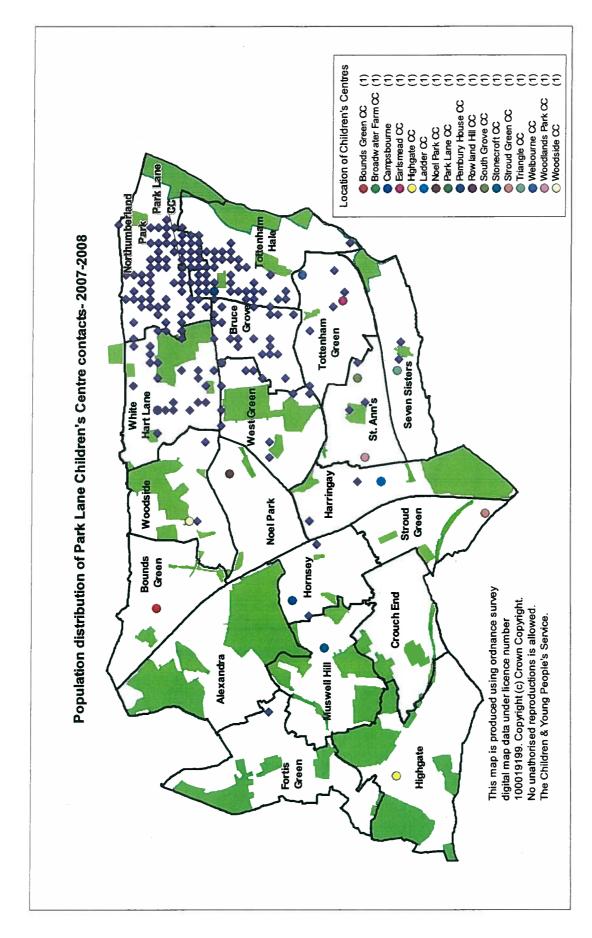


Appendix 12

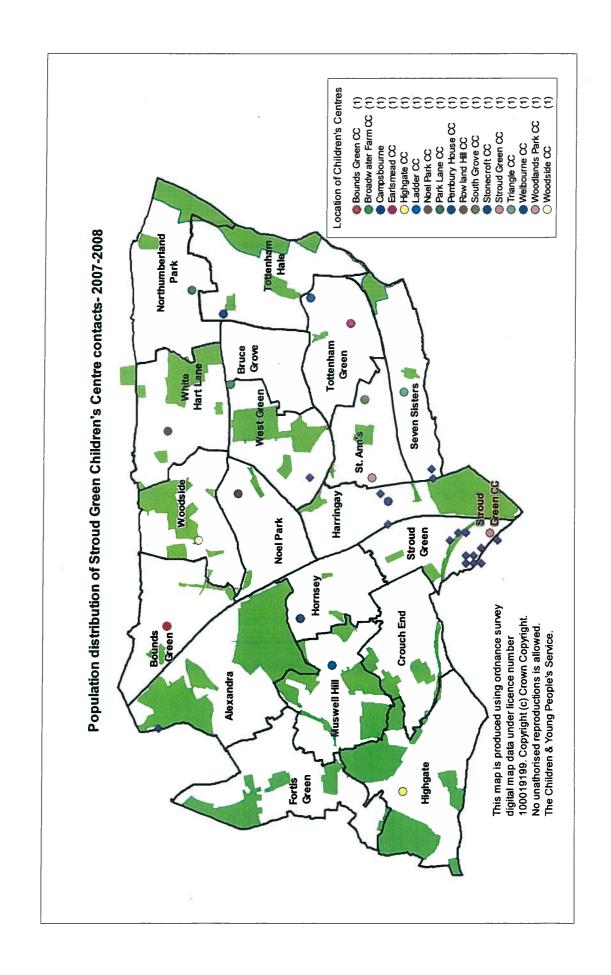




Appendix 14



Appendix 15





Appendix 16

Proposed Phase 3 Children's Centre Capital Expenditure 2008-2011

					Projected Expenditure	ефх	nditure		
Projects	Description of Project		2008/09		2009/10		2010/11		Total
Children Centre Phase 3 Funding		ಚ	288,685.00	. G	618,610.00	cu	334,049.00	CH	1,241,344.00
Children Centre Maintenance Funding		3	67,920.00	બ	117,317.00	cı	123,447.00	cu	308,684.00
Children Centre Phase 3 and Maintenance Total Funding Profile		્રહ	356,605.00	બ	735,927.00	cı	457,496.00	G	1,550,028.00
Phase 3 Capital Projects	1								

200,000.00	£ 50,000.00	£ 55,000.00	£ 20,000.00
13,000.00	1,500.00	3,300.00	900.00
	cu	CH CH	ಚ
447,600.00	44,500.00	47,500.00	17,700.00
ы u	દ	GI .	æ
39,400.00	4,000.00	4,200.00	1,400.00
G	3	3	cu
Adaptation and extension of existing parent and community school building for delivery of extended children centre service delivery	Adapt and refurbish empty previous college residential accommodation or adapt existing main school accommodation for delivery of children centre and extended school services	Adapt existing community centre for delivery of children centre services	Adapt youth office accommodation for delivery of children centre services
Highgate Children Centre Development (Highgate Primary CC Ph2 works)	Coleridge Primary School	Chettle Court Neighbourhood Community Centre	Muswell Hill Youth Centre

£ 65,500.00	£ 75,000.00	£ 75,000.00	£ 120,844.00
5,000.00	75,000.00	75,000.00	30,844.00
<del>ч</del>	୍ୟ	ы	્ય
57,000.00	Ü	ī	75,000.00
u	હ	3	બ
3,500.00		1	15,000.00
ci Ci	<b>ଜ</b>	<b>u</b>	બ
Adapt early years office accommodation for enhanced delivery of children centre services at Downhills primary and to support delivery children centre services within the 2 wards.	To support the cluster delivery of children centre services within the ward.	To support a longer term proposal to expand an existing site	
West Green and Bruce Grove wards	Fortis Green ward	Alexandra ward	Programme Contingency (equates to approx. 10%)

Programme management Costs	S	10,000.00	G	10,000.00	_ u	10,000.00	30°0°	00.00
Development of Children centre link sites to meet future capacity demands	ಚ	1	u	1	cu	£ 250,000.00	ci	250,000.00
TOTAL	မ	3 00.005,77	3	699,300.00	બ	464,544.00	3	699,300.00 £ 464,544.00 £ 1,241,344.00